



Institute of Family and Entrepreneurial Business

Belong to the Group of Family Business Leaders and Owners

The Institute of Family and Entrepreneurial Business (IFEB) in the Adnan Kassar School of Business at the Lebanese American University would like to announce its Family Business Leaders and Owners program.

This network is restricted to family business owners and family business leaders.

If you have already participated in any of the activities of the institute, you may apply without recommendations; otherwise, you will have to be recommended by two family business network members.

Applications will be sorted and decisions will be sent to you thereafter.

In order to apply, you will have to fill-out the attached application and send it to Dr. Josiane Fahed-Sreih, Associate Professor of Management and Director of the Institute of Family & Entrepreneurial Business at the Lebanese American University.

Email: jsreih@lau.edu.lb; Fax: 00 961 9 54 72 56 Attention Dr. Fahed-Sreih Tel: 00 961 9 54 72 54 Extension 2348





THE OFFERINGS

By becoming a member of the **Family Business Network**, you belong to the society of family businesses.

At the Institute we organize programs for family businesses on a yearly basis and we meet occasionally for social events and gatherings. In addition, the institute organizes a roundtable every two or three months to talk about issues related to family businesses.

If you are a member of the Family Business Network, you will be entitled to:

- 1- Discounts on the seminars and conferences of the institute.
- 2- Be part of the round table events, free of charge every two or three months.
- 3- Be part of the social events whereby family business leaders gather for fun.
- 4- Be part of the lobbying for family businesses.
- 5- Be part of the Lebanese and Middle Eastern Chapter for family business leaders.
- 6- Benefit from the discounts offered to the Institute of Family and Entrepreneurial Business.
- 7- Be part of the international summits of the Family Business Network, as those meetings are restricted to family members.

Programs 2016

Closed Circle Discussion- Topic: Compensation in Family Businesses

Type: Presentation followed by discussions of best practice

Speaker: Dr. Josiane Fahed-Sreih and fellow members.

Date: Thursday November 5, 2015

Place: LAU Executive Center-Solidere

Restriction: Only to Family Business Network Members or by personal invitations

Sources of Conflict: A case Study

Type: Presentation

Speaker: Mr. Felix Abou Jaoude

Date: Thursday November 19, 2015

Place: LAU Executive Center- Solidere

Restriction: Only to Family Business Network Members or by personal invitations

Understanding Family Business Management

Type: Seminar as part of the Family Business Certification Program. Speaker: Dr. Josiane Fahed-Sreih Date and Time: December 11, 12, 18, 19, 2015 Friday, December 11, 2015 from 6:00p.m. till 9:00 p.m. Saturday, December 12, 2015 from 9:00 a.m. till 4:00p.m.





Friday, December 18, 2015 from 6:00p.m. till 9:00p.m. Saturday, December 19, 2015 from 9:00 a.m. till 4:00p.m. **Place:** LAU Executive Center- Solidere (Beirut Central District, 1301 Marfaa,

Beyhum Street- first left after Assaily building, 2nd building to the right, 2nd floor).

Cost: 1127\$

Credits: 1.5

Restriction: EMBA students- Family Business Certification enrolled members-Family Business Network Members or by personal invitations

Programs 2015

The Importance of the Family Narrative in instilling the Core Values of Family Identity

Type: Presentation

Speaker: Mr. Ramzi Rassi Date: Thursday June 25, 2015 Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members or by personal invitations

Intellectual Property in Family Businesses: Challenges and Lessons for Continuity

Type: Presentation Speaker: Me. Rany Sader Date: June 2, 2015 Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members or by personal invitations

Social Gathering

Type: Social Outing with spouses Speaker: -Date: May 26, 2015 Place: Le Gathering- Beirut Gemayze. Restriction: Only to Family Business Network Members or by personal invitations

Spirituality and Creativity in Managing Family Businesses

Type: Presentation Speaker: Ms. Dunia Hrajli Date: May 19, 2015 Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members or by personal invitations

On- Line Marketing and Social Media Management for Family Businesses Type: Presentation





Speakers: Mr. Adib Gherib and Ms. Kristina Zapletalova
Date: May 5, 2015
Place: LAU Executive Center- Solidere
Restriction: Only to Family Business Network Members or by personal invitations

Legal Aspects of Family Wars: A Case of Destruction

Type: Presentation Speaker: Judge Hani Barsha Date: March 10, 2015 Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members or by personal invitations

Creating a Governance Plan at Sabis

Type: Presentation Speaker: Mr. Joe Achkar Date: November 28, 2014 Place: LAU Executive Center- Solidere. Restriction: To Family Business Network Members- EMBA students or by personal invitations

Franchising Bricks: How to Build your Own Franchise

Type: Presentation Speakers: Mr. Raja Habre, Mr. Yasser Kouatly- LFA Date: November 10, 2014 Place: LAU Byblos Date: November 13, 2014 Place: LAU Beirut Restriction: To Family Business Network Members and Open to all students

Case Study: Family Failure? Lines Brothers LTD

Type: Presentation and discussion Speakers: Dr. Josiane Fahed-Sreih Date: Tentative- Tuesday December 9, 2014 Place: LAU- Executive Center Solidere Restriction: Only to Family Business Network Members

Creating a Governance Plan at Sabis (Cont.)

Type: Presentation Speaker: Mr. Joe Achkar Date: February 12, 2015 Place: LAU- Executive Center Solidere. Restricted: To Family Network Members- EMBA students or by personal invitations





Family Business: In the Eye of the Storm

Type: Presentation Speakers: Mr. Nabil Ghorra Date: To be decided Place: LAU- Beirut. Restriction: to Family Network Members- EMBA students or by personal invitations

Corporate Governance

Type: Seminar Speakers: Dr. Josiane Fahed-Sreih Fee: \$1000 Free for the Family Business Network members Date: To be decided-Place: LAU- Executive Center Solidere.

Wealth Management: Managing Private Equity in the Family Business

Type: Panel Session Speakers: to be decided Date: To be decided Place: LAU Executive Center- Solidere Restriction: to Family Business Network Members, EMBA students or by personal invitations

Restructuring and Balanced Scorecard in Family Businesses

Type: Presentation Speakers: To be decided Date: To be decided Place: LAU Executive Center- Solidere Restriction: to Family Network Members, EMBA students or by personal invitations

Case Study

Type: Presentation Speakers: to be decided Date: Tentative- May, 2015 Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.

Compensation of Siblings in Family Businesses

Type: Panel Session Speakers: To be decided Date: To be decided Place: LAU Executive Center- Solidere





Restriction: Only to Family Business Network Members.

Leadership Training Programs

Type: Case study Speakers: Ms. Hiba Bawarshi, restricted to FBN Date: To be decided Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.

Managing the Holding Company

Type: Case study Speakers: Mr. Anthony Bou Khater, restricted to FBN Date: To be decided Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.

Entrepreneurship for the Younger Generation

Type: To be decided Speakers: To be decided Date: To be decided Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.

Managing the Estate

Type: To be decided Speaker: Mr. Anthony Bou Khater Date: To be decided Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.

Managing In-laws- Compensation in cases of death

Type: To be decided Speakers: To be decided Date: To be decided Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.

Writing Constitutions

Type: Case study Speakers: Tentative Mr. Charles and Mr Victor Saad, Date: To be decided Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.





Programs 2014

Round Table Event: Case Studies- "XYZ: How to move forward"

Type: Round Table Discussion, restricted to FBLN. Speaker: Dr. Josiane Fahed-Sreih Date: July 3, 2014 Place: LAU Executive Center -Solidere Restriction: Only to Family Business Network Members.

Round Table Event: Case Studies- Shift from Generation 1 to Generation 2 at Tinol (Cont.)

Type: Round Table Discussion, restricted to FBLN. Speaker: Mr. Chaker Saab from Tinol Date: May 29, 2014 Place: LAU Executive Center -Solidere Restriction: Only to Family Business Network Members.

Round Table Event: Case Studies- Shift from Generation 1 to Generation 2 at Tinol-

Type: Round Table Discussion, restricted to FBLN. Speaker: Mr. Chaker Saab from Tinol Date: April 29, 2014 Place: LAU Executive Center –Solidere Restriction: Only to Family Business Network Members.

Round Table Event: Case Studies- Balancing Family and Business Needs at Merck

Type: Round Table Discussion, Speaker: Mr. Antoine Bou Khater from Mazda Date: March 27, 2014 Place: LAU Executive Center –Solidere Restriction: Only to Family Business Network Members.

Round Table Event: BLC Brilliant Awards

Type: Panel Session Speakers: Winners of the Brilliant Award Date: March 4, 2014 Place: LAU Beirut Restriction: Family Business Network Members, open to all students.





Wealth and Portfolio Management: The Future Allocation

Type: Presentation Speakers: Mr. Mirko Visco, from Switzerland Date: February 27, 2013 Place: LAU Beirut Restriction: Family Business Network Members, or by personal invitations

Quilvest Presentation on Managing a Family Office

Type: Presentation Speakers: Fady Michel Abouchalache, Quilvest group CEO Date: April 29, 2013 Place: LAU Beirut Restriction: Family Business Network Members, or by personal invitations

Entrepreneurship and the Family Business

Type: Panel DiscussionSpeakers:HE. Me. Walid Daouk
H.E. Dr. Salim El Sayegh
Mrs. May Makhzoumi
Mr. Jacques Sarraf
Mr. Stephen Cutts
Me. Hadi Melki
Me. Ziad El Khoury
Dr. Josiane Fahed-Sreih
And many othersDate: March, 29, 2012

Place: LAU Beirut

Restriction: Family Business Network Members, friends of the Institute and/or by personal invitations.

Entrepreneurship: Does it Fit the Family Business? Type: Paid Seminar Speakers: Mr. Gary Brooks, from the U.S. Date: March, 29, 2012 Place: LAU Beirut- Postponed Restriction: Family Business Network Members, friends of the Institute and/or by personal invitations.





Round Table Event: Case Studies

Type: Round Table Discussion, Speaker: Dr. Josiane Fahed-Sreih Date: To be decided Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.

Round Table Event: Case Studies

Type: Round Table Discussion, restricted to FBLN Speaker: Dr. Josiane Fahed-Sreih Date: To be decided Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.

Programs 2012

The Family Business Constitution: How to prepare for it?

Type: Panel Discussion Speakers: Mr. Raphael Debbane Dr. Josiane Fahed-Sreih Date: March, 29, 2012 Place: LAU Beirut

Maximizing Business Growth and Profitability for Family Wealth Longevity

Type: Conference in cooperation with Campden Speakers: Many of which Mr. Joseph Haddad, Mr. Joanne Sarraf, Ms. Pascale Debbane and Dr. Josiane Fahed-Sreih Date: May, 21-22, 2012 Place: Four Seasons Hotel- Beirut

CEO Mentoring

Type: Presentation Seminar style Speakers: Mr. Peter Fisk Date: March 21, 2012 Place: LAU Beirut





Date: December 06, 2012 Place: LAU Byblos

Women in Family Businesses

Type: Conference hosted by the Saudi Chamber of Commerce Speakers: Many speakers Date: December 08, 2012 Place: Saudi Arabia

Strategic Planning for Entrepreneurial Ventures

Type: Conference Speakers: Many speakers Date: September 25-26, 2012 Place: Kuwait City- Kuwait

Roles of Educational Institutions in Developing and Entrepreneurial Culture

Type: Conference Speakers: Many speakers Date: December 12-13, 2012 Place: Manama- Bahrain

Entrepreneurship in Family Businesses: Older vs. Younger Generation Viewpoints

Type: Panel Discussion Speakers: Not decided Date: Tentative May 3, 2012 Place: Not decided

Round Table Event: Case Study: The Crown Inn: the Classic Case of a Family Business in Turmoil

Type: Round Table Discussion, restricted to FBLN Speaker: Dr. Josiane Fahed-Sreih Date: Spring 2012 Place: LAU, Beirut

Round Table Event: Case Studies

Type: Round Table Discussion, Speaker: Dr. Josiane Fahed-Sreih Date: To be decided Place: LAU Executive Center- Solidere Restriction: Only to Family Business Network Members.

The 2nd Lebanon's Economic Forum Type: Conference with IFEB participation





Speaker: Many and Dr. Josiane Fahed-Sreih Date: November 29-30, 2012 Place: Four Seasons Hotel- Beirut Restriction: Open to all.

Programs 2011

Succession Planning: A Life-time Experience

Type: Panel Discussion Speakers: Emir Samir Abillama, Mr. Antoine BouKather, Mr. Khalil Fattal Date: December 08, 2010 Place: LAU, Beirut Restriction: Family Business Network Members or by personal invitations.

Roundtable for Entrepreneurship Education

Type: Conference in cooperation with Speakers: Many speakers Date: March 06, 2011 Place: Abu Dhabi

Changing Attitudes in Family Businesses

Type: Roundtable Discussion restricted to FBN members Speakers: Mr. Jad Jreijiri Date: August, 2011 Place: LAU, Byblos Restriction: Only to Family Business Network Members.

The Gucci Case

Type: Roundtable Discussion restricted to FBN members Speakers: Dr. Josiane Fahed-Sreih Date: May 17, 2011 Place: LAU, Byblos Restriction: Only to Family Business Network Members.

Challenges facing Family Businesses and the importance of Governance Plans

Type: The Food Industry Conference in cooperation with IFEB Speakers: Dr. Josiane Fahed-Sreih Date: March 31, 2011 Place: Biel, Beirut Restriction: Open to all in the Industry.

Family Corporate Strategy

Type: Panel Discussion in cooperation with IFEN Germany





Speakers: Many from Lebanon and Germany Date: April 07, 2011 Place: Beirut Restriction: Only to Family Business Network Members.

Programs 2010

Conference: Managing Family Wars Key Note Speaker: H.E. Mr. Fadi Abboud, Minister of Tourism Closing Key Note: Mr. Antoine Wakim, Board Member, Allianz SNA Date: March 17, 2010

Family Business Wars: Managing Conflict and Risk in the Family Business Speakers: Mr. Grant Gordon, co-Author of "Family Wars", and Dr. Josiane Fahed-Sreih Date: March 18, 2010

Building Family Business Intelligence Speaker: Dr. David Pistrui Date: March 19, and March 20, 2010

Leadership in Times of Crisis Speaker: Mr. Timothy Dorman Date: Not decided

Women in Family Businesses

Type: Conference in cooperation with the Eastern Province Chamber of Commerce, Saudi Arabia Speakers: Many from Saudi Arabia and Dr. Josiane Fahed-Sreih Date: October 18, 2011 Place: Saudi Arabia- Eastern Province Chamber of Commerce

Corporate Social Responsibility

Type: Conference in cooperation with IFEB Speakers: Many from Lebanon and Dr. Josiane Fahed-Sreih Date: January, 2011 Place: Movenpick- Beirut

Other Programs

Challenges of Family Businesses (In Arabic)

Type: Seminar **Speaker:** Dr. Josiane Fahed-Sreih





Managing the Changing Corporate Culture Type: Seminar

Speaker: Mr. Gary Brooks Dr. Lynn Diamond Date: Not Decided

Employee Stock Ownership Plans in Family Businesses

Type: Seminar Speaker: Mr. Jack Veale

Cost and Payment

The cost will be: **\$500/ per family /per year** An additional \$100 will be charged per additional member of the family.

Each amount covers membership at the Family Business Network at the Institute of Family and Entrepreneurial Business at LAU and Membership at the Family Business Network worldwide.

To become a member, you are asked to complete the enclosed **Family Business Networking Form** and return it to the Institute, **as soon as possible**, by fax or by e-mail.

Kindly enclose the membership fee with your application, payable by:

- 1. Check to the order of the "Lebanese American University IFEB"
- 2. Bank transfer to Byblos Bank Byblos Branch, (USD) Account number: 30.02.252.373689.0 Ref: Lebanese American University - IFEB
- Bank transfer to Audi Bank New York Branch, Account number: 613976-422-01-002 Ref: Lebanese American University – IFEB

4. Credit card facilities are available at the Business Offices in Beirut and Byblos.

Please make sure that the reference "IFEB" is mentioned on all kinds of payment modes.

Applications for membership are subject to acceptance.





Venue

The Lebanese American University will be the usual venue for the events locally. For International events, members will be informed by email.

Potential Membership

The membership is restricted to family business owners, and family business leaders. This membership would allow for private family business members' meetings whereby family business leaders and owners identify their different problems, analyze them and come up with solutions. This network would allow family members to learn from other family members and their experiences.

Statement of Purpose

The Institute of Family and Entrepreneurial Business is a non-profit academicbased organization developing educational programs that support individuals and families in the growth and continuity of successful family enterprises. It is characterized by integrity in research and commitment to LAU values.

The purpose of the Institute is to enhance the continuity, health and growth of family enterprises by:

- developing and maintaining a center of research and innovation in a field that hasn't received its due attention;
- being a leader in developmental activities in the family business field in Lebanon and the Middle East through generating and disseminating information and data on leading and managing family owned businesses;
- serving family businesses by offering high powered courses in the field;
- allowing family members to interact freely and openly in an intellectually stimulating environment, while at the same time encouraging the education and development of individuals involved in the management and ownership of family owned businesses;
- Improving knowledge of family businesses, facilitating links among professionals serving family businesses and assisting family members solve their problems and maximize the potential of their businesses.

Membership and Registration

For more information regarding membership and registration, please contact:





Dr. Josiane Fahed-Sreih

Associate Professor of Management Director, Institute of Family and Entrepreneurial Business School of Business Lebanese American University TEL: 00 961- (0)9-547254/63, Extension: 2348 Fax: 00 961- (0)9-944851/ 09-547256 Attention Dr. Fahed-Sreih E-mail: jsreih @lau.edu.lb;

or

475 Riverside Drive Room 1846 New York NY 10115-0065 USA Tel: (212) 8702592 Fax: (212) 8702762